

Mærsk Mc-Kinney Møller Center

Maritime Decarbonization Strategy 2022

Launch Webinar | we will begin shortly...

On today's panel



Bo Cerup-Simonsen CEO Mærsk Mc-Kinney Møller Center for Zero Carbon Shipping



Claus Graugaard

Head of Onboard Vessel Solutions Mærsk Mc-Kinney Møller Center for Zero Carbon Shipping



Torben Nørgaard Head of Energy & Fuels Mærsk Mc-Kinney Møller Center for Zero Carbon Shipping



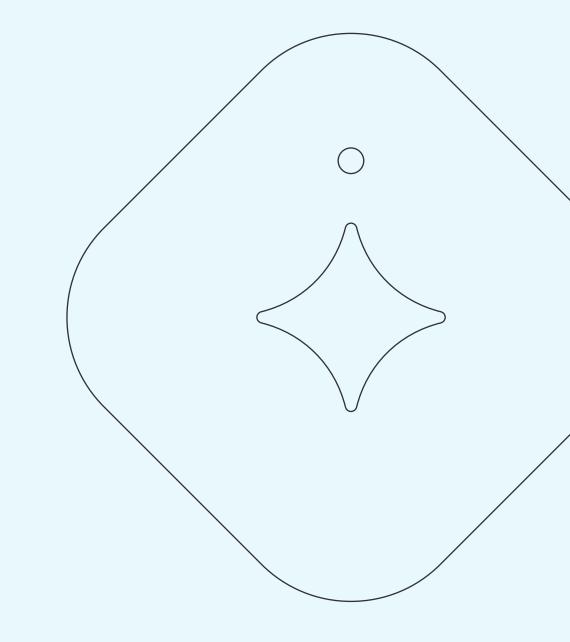
Sara Åhlen Björk

Chief Economist Mærsk Mc-Kinney Center for Zero Carbon Shipping



On today's agenda:

- 09.00 Introduction
- 09.05 Setting the scene
- 09.20 MDS highlights
- 10.00 Q&A session
- 10.30 Closing





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#MDS2022



Mærsk Mc-Kinney Møller Center for Zero Carbon Shipping

Launching Maritime Decarbonization Strategy 2022



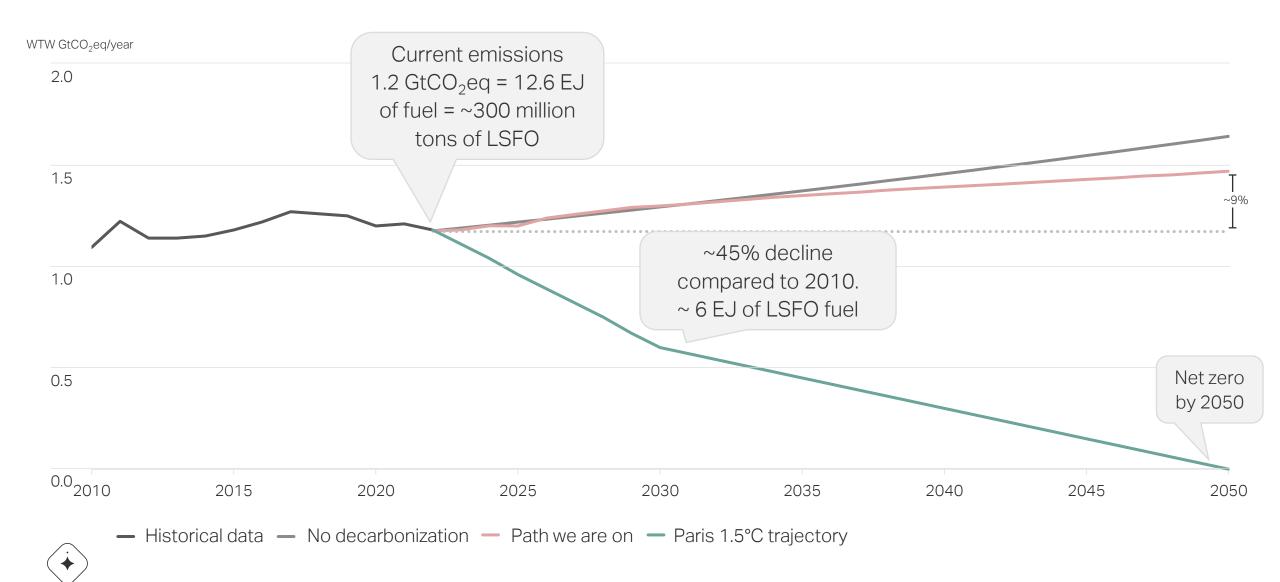
A decade of change



Download the report and many other publications on www.zerocarbonshipping.com



The challenge remains – we are not on the right path



Decarbonizing shipping requires replacing and reducing the 12.6 EJ of energy required to propel the fleet. But how much is 1 exajoule of energy actually?

Global fleet 1 EJ (10¹⁸ joules) is about





of the energy consumed by the global fleet each year **Fuel oil** 1 EJ is equivalent to approx.



24

million tonnes of fuel oil

Electricity 1 EJ corresponds to nearly

280,000 GWh

of electricity. That's the annual electricity consumption of Mexico Petroleum 1 EJ is approx. equivalent to roughly



173

million barrels of petroleum. That's roughly 25% Germany's annual petroleum consumption Solar and wind 1 EJ of energy per year corresponds to around



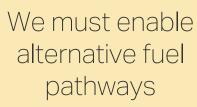
of installed solar and wind capacity assuming a 40% capacity factor



Action is required within this decade and acceleration needs to happen in four areas in parallel



The industry must elevate onboard energy efficiency



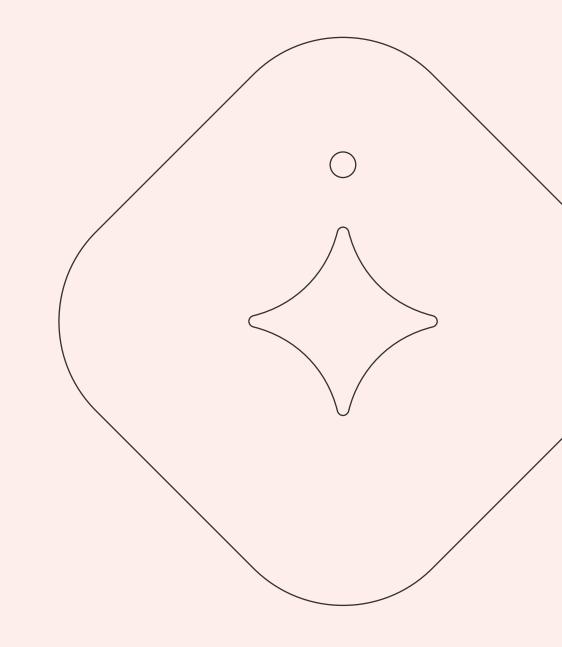






We must support bold first movers and fast followers to unlock the transition

Elevating onboard energy efficiency



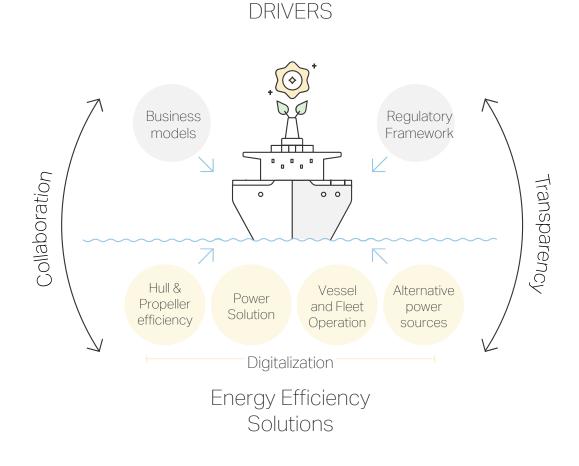


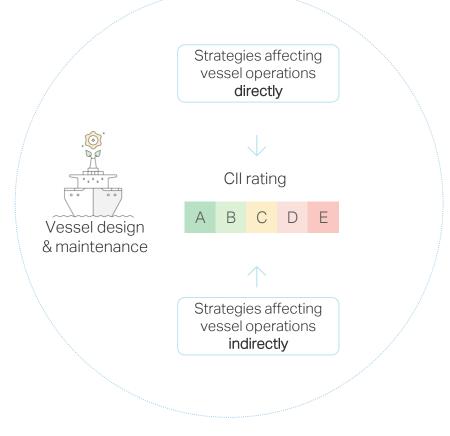
Large fuel savings and emission reductions can be unlocked with voyage optimization and fleet strategies

Area			Potential energy	Current fleet uptake*				
	Category	Examples	efficiency gains per ship	Bulk	Tanker	Container	Passenger	
Operational	Voyage Optimization	Voyage planning, and weather routing, trim and draft optimization, energy management, hull, and propeller fouling management	1-10%			4	4	
measures	Fleet strategies	Fleet portfolio optimization, vessel deployment and utilization, scheduling, and speed optimization	1-15%				4	
	Hull & propeller efficiency	Hull form optimization, propeller design, anti-fouling systems, propulsion-improving devices, air lubrication	1-8%				4	
Technological solutions	Engines and systems	Engine technology, electrification and hybridization, waste heat recovery systems, shaft generator	1-5%				4	
	Alternative power systems	Wind assisted propulsion	1-8%	Ρ	Р	\bigcirc	Ρ	



Improved regulations and new collaborative business models based on transparency can help drive uptake of energy efficiency solutions





Cll is a holistic regulation that, with clearer guidance, could drive transparency and cooperation in the industry.



Action now: What will it take to save 1EJ of energy by 2030 using efficiency measures?



1/3 of all vessels must have optimized hull forms and propulsionimproving devices fitted on their hull, rudder, and propeller*

... that would mean a 3x increase in adoption of propulsion-improving devices in the bulk, tanker, and container fleets compared with today



AND 1/4 of all vessels must include new, capex intense technologies such as air lubrication and wind assisted propulsion

...that would mean a 400x increase in adoption of new technologies like air lubrication and wind assistance in the bulk, tanker, and container segments compared with today

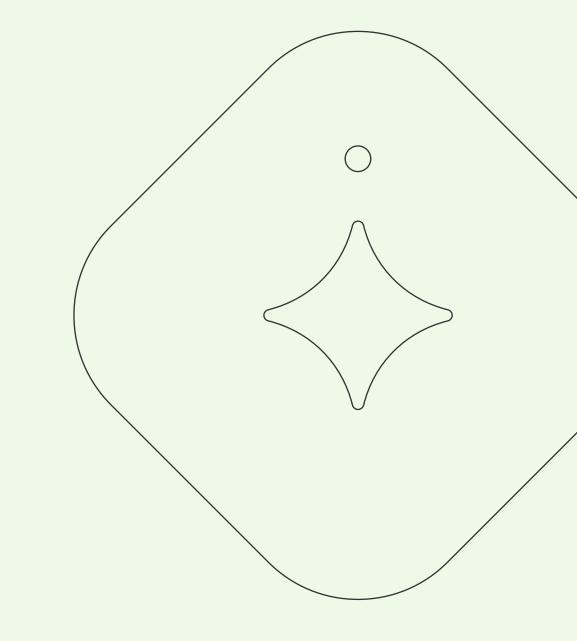


AND all vessels must utilize all operational efficiency measures



'All vessels' includes the bulk, tanker, container, gas carrier, passenger and RORO car carrier fleets. Applies to both newbuilds and retrofit programs. *Adoption will be driven by compliance with EEDI Phase 2 and 3

Enabling alternative fuel pathways





Alternative fuels have varying maturity levels and challenges in the early years of transition



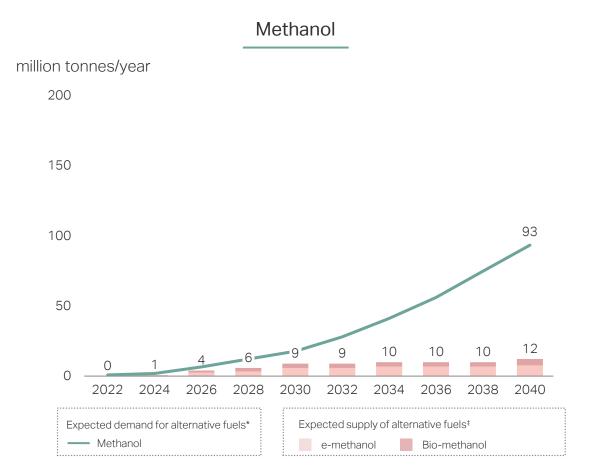
MATURE Solutions are available, none or marginal barriers identified.

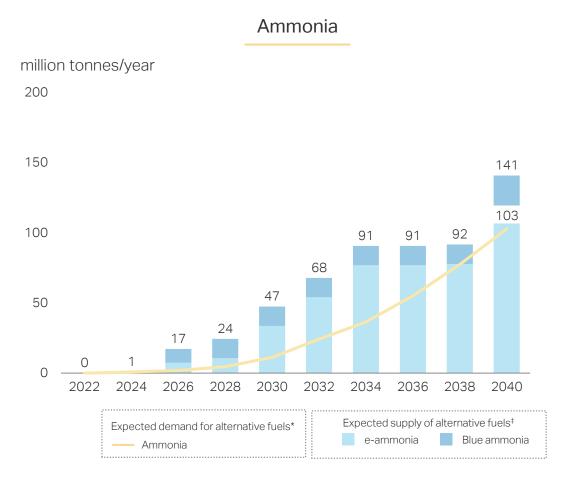
SOLUTIONS IDENTIFIED

Solutions exist, but there are some challenges on e.g., maturity and availability.

MAJOR CHALLENGES Solutions are not developed or lack specification.

The disconnect between demand and supply of alternative fuels should be addressed during this decade







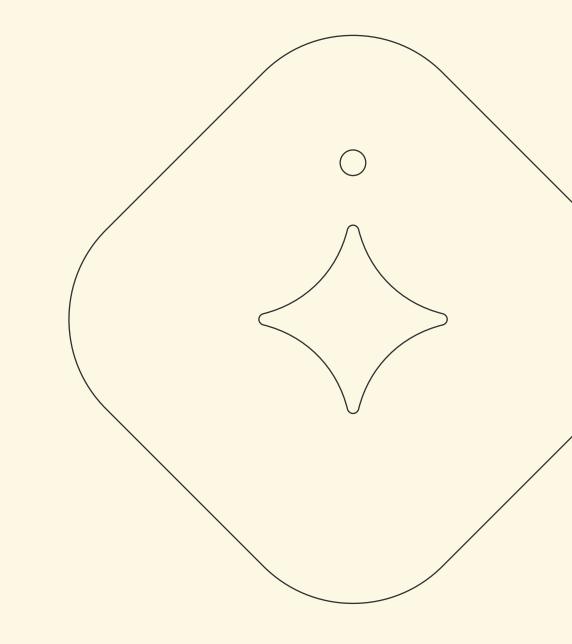
Source: MAN Energy Solutions, Shipping en route to Paris Agreement Overshoot, 2022 Source: Cumulative production capacity based on announcements aggregated by MMMCZCS.

Action now: What will it take to produce 1EJ of each alternative fuel by 2030?

Alternative fuel type	Capacity in millions of tonnes per year required for 1 EJ of each fuel	Production required to produce 1EJ of fuel	How can we put this into perspective?
Bio-methane	20	1,120 plants	Equivalent to 2/3 of all current production of biogas produced in the world today (including all sectors)
e-methane	20	320 plants	2 times more methane than used by shipping today as LNG
Bio-methanol	50	480 plants	Equivalent to 50% of all current production of grey methanol produced in the world today (including all sectors)
e-methanol	50	426 plants	Requires 70 million tonnes of biogenic CO_2 feedstock more than $5x$ the CO_2 produced by the Drax biomass power plant. ³⁷
Blue ammonia	50	48 plants	Equivalent to 20% of all current production of grey ammonia produced in the world today (including all sectors)
e-ammonia	50	63 plants	More than 5x the potential annual e-ammonia production of the Asian Renewable Energy Hub ³⁸

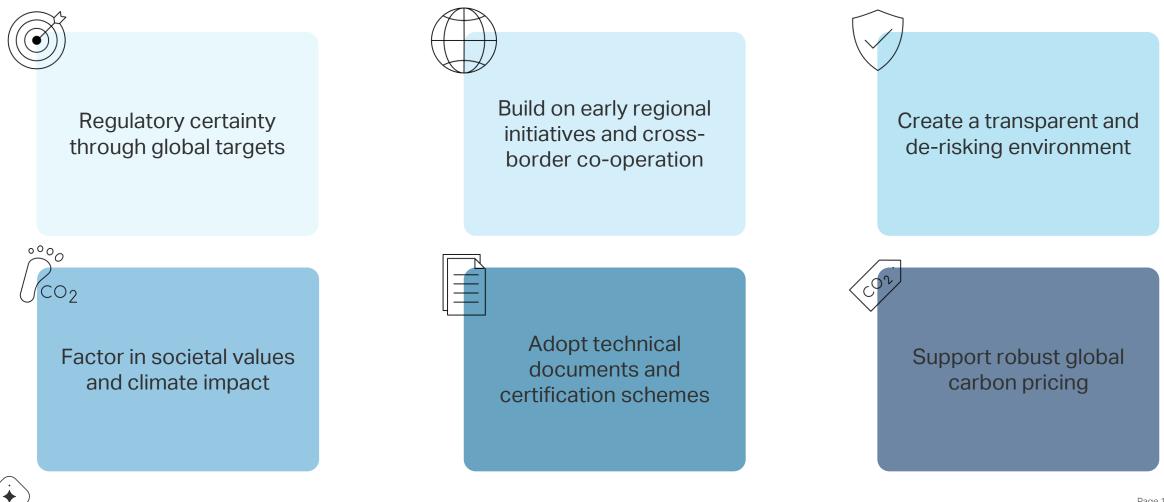


Promoting abatement action through regulation, policy and commitments





Utilize the power of commitments, targets, and regulations to further stimulate decarbonization



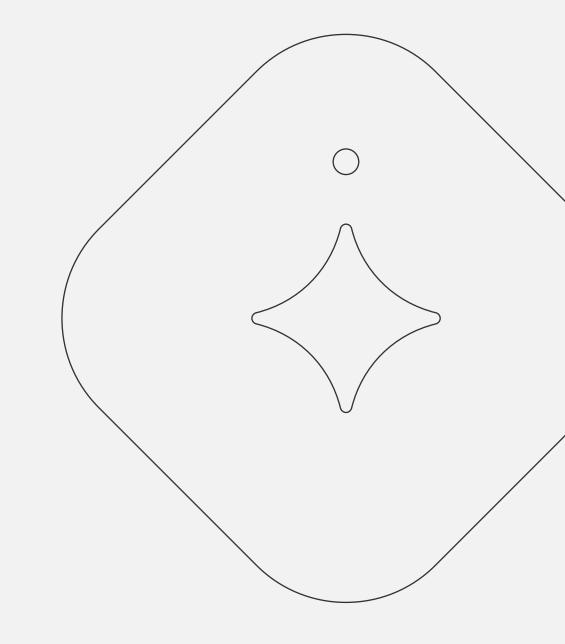
We need a level playing field with same rules and standards for all

Maritime rules and standards	Fuels						Power/Propulsion technologies			
	Bio-fuels	Methane	Methanol	LPG	Ammonia	Hydrogen	Batteries	Fuel Cells	Wind	
IMO Safety of Life at Sea (SOLAS), safety revision		to the IGF	Code. Howe	ever, the	nced in SOLAS IGF doesn't co native design a	ver all these				
MO MARPOL, emissions and environmental impact revision										
MO IGF Code				\bigcirc			\bigcirc	\bigcirc	\bigcirc	
MO IGC Code	\bigcirc						\bigcirc	\bigcirc	\bigcirc	
MO Guidelines / Unified Interpretation / Circulars										
nternational Association of Classification Societies (IACS) Unified Requirements/Unified Interpretation										
Class Rules / Guidelines										
Bunkering Standards – generic (Society of International Gas, Tanker, and Terminal Operators (SIGTTO), International Bunker Industry Association (IBIA, etc.)							\bigcirc	\bigcirc	\bigcirc	
ISO standards Bunkering, fuel safety, fuel quality, sea trials										
LCA / WTW methodology standard										

Action now: Industry climate leaders are showing the way by setting decarbonization targets and reporting on their progress

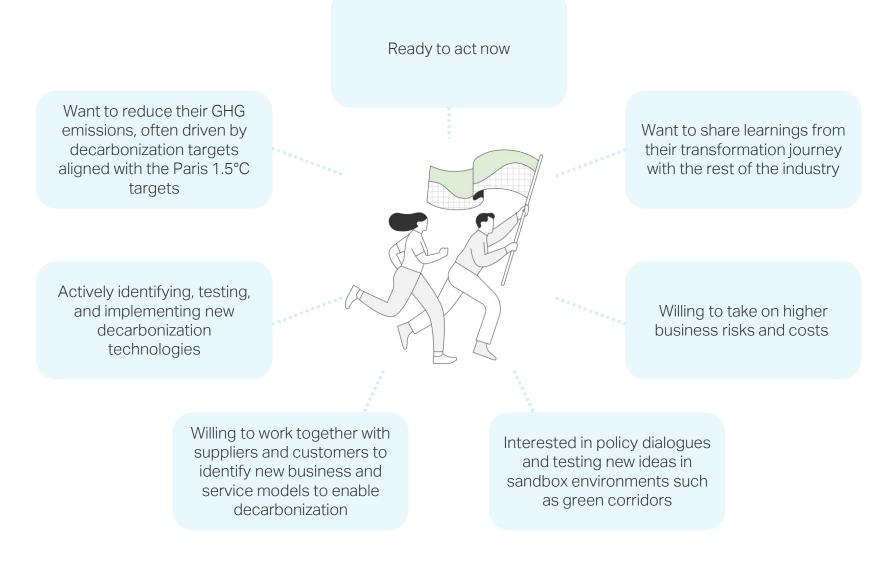
	Share of maritime CO ₂ eq emissions, (WTW, 2020)	Top-30's owned share of fleet within segment , % (DWT)	Pledges made by top-30 companies in each segment, % (DWT)			2050 reduction potential from net zero pledges , % of global emissions		
Tanker	22%	41%	17%	31%	529	%	~2%	
Bulk	19%	32%	22% 32%		6 46%		~1%	
Container	23%	87%	4	4%	37%	19%	~9%	
لتاريخ RORO/Car	5%	78%	24%	24% 46		30%	~1%	
~		Net zero 2050 plede	ge 📃 li	VO pledge		No IMO or net	zero pledge	

Supporting bold first movers and fast followers





The future will be shaped by those who create the visions, concepts and solutions of tomorrow ... today



Action now: There is a job for everyone across the maritime ecosystem and no time to waste





Unlock barriers to enable all alternative fuel pathways

Promote and scale the already commercially available alternative fuels

Ports & terminals



Re-purpose existing infrastructure to support scaled uptake of alternative fuels

Share learnings and develop blue-prints on safe handling of all alternative fuels

Vessel owners & operators



Order dual-fuel ships

Maximize energy efficiency

Send demand signals to fuel producers

Deepen dialogue and green service offering with customers

Regulation and policy making



Focus on removing barriers and close cost-gaps

Present long-term regulatory roadmaps and experiment with regulatory sandboxes to find solutions fast

Introduce carbon pricing

Financing

Mobilize capital to

decarbonization

tech

Engage in private-

public partnerships

De-risk investments

by providing e.g.,

cheaper cost of

capital,

governmental

quarantees,

subsidies

Market enablers



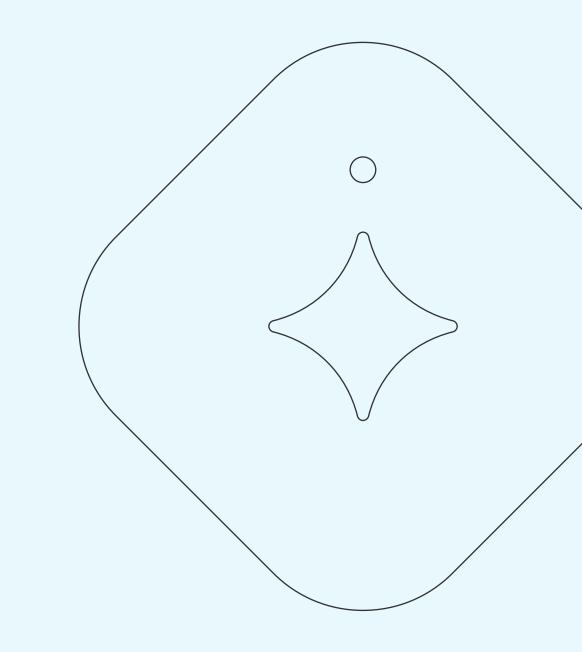
Be transparent about green shipping demand

Increase willingness to share some of the cost to alternative fuels

Work to find solutions on how to aggregate fragmented supply and demand

Page 23

Ready for questions?





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